## **BE CLEAR**

 You and your friend-nowsubordinate must realize that your work relationship has changed.

 It's your job as the boss to talk about the new responsibilities you face in your new role and to set clear expectations and boundaries from the start.

## BE AWARE

Transition

from

• Be aware of what you are doing and not doing.

• People will observe, notice, and go so far as to scrutinize every decision you make (or don't make), or who you give your time and attention to (and who you don't).

## BE PREPARED

• Evaluate whether a workplace friendship was for a reason, season, or lifetime.

Friends can be valuable to your success and even your sanity at work.

 Being clear, aware, fair, and prepared will help you flip your relationships with your BFFs when they begin to report to you.

## BE FAIR

 Be transparent – give rewards and recognition not just to friends, but to people who perform well and deserve it.

• Know the difference between fairness and equality. It's okay to not treat everyone the same way, but treat everyone fairly.